

Place and Sustainability Overview and Scrutiny Panel – 12 March 2026

Corporate Plan: Key Performance Data for quarter 3 2025-2026

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| Purpose | For decision |
| Classification | Public |
| Executive Summary | <p>This report presents the Key Performance Indicators (KPIs) for Quarter 3 (October to December 2025).</p> <p>Measure IDs 16 through to 33 only are for Place and Sustainability review.</p> |
| Recommendation(s) | That panel consider and review the Q3 2025-2026 dashboard. Comments will be passed for onward consideration by Cabinet. |
| Reasons for recommendation(s) | <p>The Key Performance Indicators (KPIs) are a core component of our Corporate Plan 2024–2028. The processes for reporting progress and ensuring accountability against the commitments outlined in the plan are detailed in our Performance Management Framework.</p> |
| Ward(s) | All |
| Portfolio Holder(s) | Councillor Jill Cleary, Leader |
| Strategic Director(s) | Alan Bethune, Strategic Director Corporate Resources S151 and Transformation |
| Officer Contact | <p>Saqib Yasin Performance and Insight Manager 023 8028 5495 Email address: saqib.yasin@nfdc.gov.uk</p> |

Introduction and background

1. The Corporate Plan Key Performance Indicators (KPIs) dashboard is presented for review. The latest dashboard presents data for Q3 covering October 2025 to the end of December 2025, where available.
2. Following EMT approval, the dashboard is now being passed through to panels with associated covering reports. These reports will focus attention to the measures aligned to each panel. Additional feedback from panels will be incorporated into the Cabinet covering report before it is formally presented.
3. The following should be read in conjunction with the Q3 dashboard referenced in appendix 1.

Layout of the dashboard

4. The layout is unchanged from last quarter, key metadata is provided below as a reminder:
 - Target – shows the desired value
 - Desired direction of travel – indicates whether good performance is typified by an increasing or decreasing value
 - Return format – shows the unit of the value being reported
 - Frequency – shows how often the KPI is to be reported
 - RAG status is as per our Performance Management Framework
 - Green, on target or above target
 - Amber, up to 10% below target
 - Red, over 10% below target

Quarter 3 2025/2026

5. Data is presented for 24 of the KPIs.
6. 7 KPIs are marked for consideration at Place and Sustainability Overview and Scrutiny panel.
7. Data is awaited for a further 2 Place and Sustainability KPIs. These are:
 - KPI 021 Kilogrammes of non-recycled waste produced per household

- KPI 024 Percentage of household waste sent for recycling

Highlights

| ID | Observation |
|---------------------------------|---|
| Place and Sustainability | |
| 16-19 | <p>Planning measures performed well again, with only a small dip in minor applications in time. This was still well above the government target.</p> <p>Eight planning appeals were heard in the period and all were dismissed.</p> |
| 21 | <p>Kilogrammes of non-recycled waste produced per household – This figure is expected to be available early March 2026.</p> |
| 22 | <p>Households using our chargeable garden waste service has increased by 1% with the target also increasing by 1% for last quarter.</p> |
| 24 | <p>Percentage of household waste sent for recycling – This figure is expected to be available early March 2026.</p> |
| 25 | <p>The number of reported fly-tipping incidents decreased from 918 in Q2 to 617 in Q3. New signage and clearer instructions have been introduced at all bring sites to help address fly-tipping concerns. This has seen fly-tipping at bring sites fall over the last three quarters from 219 in Q1, 182 in Q2 and 116 in Q3.</p> <p>However, data from previous years typically shows increases in Q4 and so this trend requires continued monitoring in Q4 before longer term impacts can be determined</p> |
| 27 | <p>Equivalent number of 0.5 litre bottles filled at water-filling stations. Performance is green-rated with the units being non-operational over the autumn and winter.</p> |

Overview and Scrutiny panel comments

8. The quarter 3 dashboard will be presented to all three panels:
 - 12/03/2026 – Place and Sustainability Overview and Scrutiny panel

- 18/03/2026 – Housing and Communities Overview and Scrutiny panel
 - 19/03/2026 – Resources and Transformation Overview and Scrutiny panel
9. The dashboard will then be presented to Cabinet on the 01/04/2026 for final approval.
 10. Any comments arising from panels will be added to covering reports as the dashboard makes its way through the reporting cycle.

Corporate plan priorities

11. The dashboard presents the KPIs ordered by our new corporate plan priorities.

Options appraisal

12. The KPI list 2024-2028 has been developed following extensive work and consideration of alternative KPIs and targets. This work was completed in conjunction with the development of the Corporate Plan 2024-2028.

Consultation undertaken

13. The performance team have worked closely with data owners, responsible service managers and Strategic Directors to form the KPI list 2024 / 28. We have sought to identify KPIs which align with corporate plan objectives. Consideration was given to setting a baseline and reviewing benchmarking data (where applicable) for the setting of SMART targets.

Financial and resource implications

14. There are no financial or resource implications arising from this report.

Legal implications

15. There are no legal implications arising from this report.

Risk assessment

16. There are no new risks arising from this report. The nature of KPI reporting means performance is scrutinised at a service level as data becomes available and any associated risks and mitigation are put in place and reported in the KPI narrative as appropriate.

Environmental / Climate and nature implications

17. There are no environmental / climate and nature implications arising from this report.

Equalities implications

18. There are no equalities implications arising from this report.

Crime and disorder implications

19. There are no crime and disorder implications arising from this report.

Data protection / Information governance / ICT implications

20. There are no data protection / information governance / ICT implications arising from this report.

New Forest National Park implications

21. Visibility of our measures promotes good outcomes across the land within the National Park area. Measures within our direct control furthers the interests of the National Park/National Landscape. These include making appropriate planning decisions, dwelling supply, reducing homelessness, managing interventions where there are breaches of the Public Spaces Protection Orders, promoting recycling, garden waste removal, provision of water-filling stations and taking action on fly-tipping incidents.

Conclusion

22. Review of our key performance indicators ultimately provides a sense check of progress against our corporate plan commitments. Passing the dashboard through the levels of governance outlined in our Performance Management Framework promotes accountability.

Appendices:

[Q3 Corporate Performance Dashboard 202526.pdf](#)

Background Papers: